







Table of contents

Manufacturing/Processing

Why The Gambia	1
Economic indicators	2
Infrastructure	3
Agri-Processing	4
Biomass Processing	7
Cashew Processing	8
Fruit and Horticulture	10
Groundnut Processing	12
Maize Processing	14
Packaging Operations	15
Poultry Processing	18
Four good reasons to Choose the Gambia	19
Export Agreements	20
Availability of incentives	21
Government Policy Position	22
A helping hand – every step of the way	
Reference	24





Why The Gambia

Situated on the Atlantic coast and with a navigable river that flows more than 1,100km inland, The Gambia is the ideal entry and exit point for West Africa and the Economic Community Of West African States (ECOWAS).

This document outlines:

- 1. The market opportunity for investment in groundnut production.
- 2. The favourable conditions available to investors.
- 3. The support investors can expect to receive.

One of the most competitive country in West Africa

Home to the only West African river,
easily accessible to ocean-going

Average Crop Production one of the highest in West Africa

One of the best Agricultural Policy
Framework in West Africa









Economic Indicators

- GDP: US\$2,036mm in 2021.
- GDP growth: 4.3% in 2021.
- Country risk: Lower risk level (yellow) than all neighboring countries
- CPI Inflation (2021): 7.607
- Exports / Imports value (2020) : Exports: \$28.7mm Import: \$725.7mn.
- Labor force (2019): 781,558
- FDI stock and inflows (2020): \$519.217mm stock / \$46mm inflows.
- Currency exchange rates (2021) highs (H) and lows (L):
- GMD/USD: 52.61 (H)/51.07(L)
- GMD/GBP:71.1(H)/ 68.24(L).
- GMD/EUR: 61.87 (H)/60.57(L)







Infrastructure

- · Banjul port has a handling capacity of:
 - ⇒ 48 metric tonnes of bulk cargo per hour
 - ⇒ 17 container moves (discharging and loading) per hour
 - ⇒ The Trans-Gambia bridge
- Other new infrastructure / upgrades in development:
 - ⇒ Improved cross-border trunk roads with Senegal
 - ⇒ Ports Expansion Programme underway Gambia Ports Authority planning to build a second port on the Atlantic coast
 - ⇒ Ongoing infrastructure upgrades at Banjul International Airport







Agri-Processing

Agricultural Produce in The Gambia:

- The Gambia offers the ideal environment for a variety of processing facilities in terms of market demand, production levels and potential, know-how and supportive government policy.
- A wealth of agricultural products are grown and livestock reared in The Gambia, the country's processing and export potential remains untapped.
- A lack of abattoirs, canning, chilling, freezing, juicing and other processing facilities mean that many products are either consumed locally during their short shelf life, exported raw, or even left to rot on the country's streets.
- The expanding tourism sector is also a source of growing demand for processed locally-produced food and drink products.

Examples of Gambian Products

• The following provides a selection of Gambian products that offer investment opportunities for processing activities:

Mangoes	Beef cattle	Tomatoes	Maize
Dairy products	Drinks and beverages	Chickens	Groundnuts
Onions	Fish	Shrimp	Oranges
Rice	Sesame	Honey	Cashews



Products already processed in The Gambia, although on a very low scale





Locations: The Gambia's agricultural and agri-processing community

- The Gambia's few agri-processing facilities are currently found in the Western-Region
- Other parts of The Gambia can also offer suitable processing locations, given agricultural production takes place throughout the country.
- The west coast offers easy access to Banjul's port and international airport, while the north and south roads and navigable river ensure easy access from the rest of the country.







The Gambia's agricultural and agri-processing community

- The Gambia is home to a community of relevant stakeholders for potential processing operations and a few examples of these organisations are displayed below. These groups include: Producers that can provide inputs into processing operations Businesses involved in (or planning) food and drink processing (highlighted in light green) Supporting organisations (industry associations and representative groups)
- The presence of these groups demonstrate The Gambia's attractiveness and potential as a prime location in West Africa for food and drink processing.

EXAMPLES OF ORGANISATIONS

National Cashew Growers and Traders Corp	ComAfrique Ltd.	Gambia Farmers Platform	West African Aquaculture	MAK Farm Foods	Gambia is Good (GiG)	National Agricultural Research Institute
Cashew Gam Company Ltd.	Ghatson Company Gambia Ltd.	Gambega Bottling Plant Ltd.	Gambia Horticulture Enterprise	Atlantic Seafood Company	Julbrew	Empass Farm Ltd.

"I think we entered the [Gambian] market at a very exciting time, when government is trying to prioritise cum mechanise and make the agricultural sector more attractive."

Momodou S Samateh Director of Administration New Nut Company

"Cashew production costs are relatively low and the high quality of the raw nut from this area has been well documented and acknowledged among cashew industry stakeholders.... Cashew processing has the potential to be a viable business."

IRD
Cashew Business Basics Booklet
2011

"We are very optimistic about the growth of the country, and we expect to develop more projects. Really, I am impressed [...]The government is very helpful in terms of promoting investment and providing the environment conducive for business. It is one of the better countries in this regard."

Mohamed Nagaty Area Manager, West Africa M.A. Kharafi & Sons

Activat





Biomass Processing

The Gambia's Biomass Processing Potential:

- The Gambia's population growth and expansions in infrastructure and business have triggered a rapid growth in electricity demand – significantly exceeding current capacity. The country's agricultural, municipal, and industrial residues are unused and present an opportunity for biomass energy.
- At present, the groundnut processing facilities offer a centralized accumulation of groundnut shells.
- Recent feasibility assessment suggests that the use of groundnut shells in the Banjul-Kanifing area alone can produce an electricity supply of 600kW.

Locations

- Current biomass processing is concentrated the Western Region, although operations are feasible in several locations throughout The Gambia.
- The west coast offers easy access to Banjul's port and international airport, while the north and south roads and navigable river ensure easy access from the rest of the country.

The Gambia's biomass and energy community

- The Gambia is already home to a developed community of stakeholders either involved in or able to support biomass processing. The community consists of businesses, industry associations and representative groups. A few examples of these organisations are displayed below.
- The presence of these groups demonstrates The Gambia's attractiveness and potential as a prime location in West Africa for biomass processing.

EXAMPLES OF ORGANISATIONS:

National water and Electricity Company (NAWEC)	GreenTech Gambia Company Ltd.	National Cashew Growers and Traders Corp
Gambia Groundnut Corporation	Association of Wood Re- exporters and Forest Users	Cashew Gam Company Ltd.

"The main purpose why I started pressing groundnut shells was to find an alternative fuel...And of course also for financial gains. I started the company because I was spending so much money on firewood and charcoal and gas before."

Anthony Tabbal Managing Director, GreenTech





Cashew Processing

The Gambia's Cashew Industry

- The Gambia offers the ideal environment for cashew processing in terms of production levels, know-how and available skills.
- Cashew plantations in The Gambia are relatively young with production potential expected to rise significantly within the next decade.
- The average Gambian cashew is larger in size than in competing countries (as measured by the lower average nut count per kg).
- The market value of processed nuts nearly three times greater than raw nuts.

By-products and processing potential

- Cashews are the base of a very extensive and diverse set of products (listed below).
- The Gambia therefore offers important investment opportunities in processing activities that would enable value-added products to be developed and sold at a premium.
- Very little cashew processing is currently done in The Gambia. Existing investors such as Cashew Gam Company are considering future investment in cashew juice processing. Organisations like International Relief & Development (IRD) are supporting the development of cashew processing capabilities this indicates an untapped area for potential investment

EXAMPLES OF PRODUCTS:

COMMODITY	VALUE-ADDED PRODUCTS
Nut	Roasted/salted nuts, speciality nuts (e.g. spicy / chocolate-covered), cashew nut butter
Apple	Juice, jam, wine, distilled liquor, couscous, dried fruit
Peel	Animal feed
Shell	Fuel source







Location: Cashew Processing

- The current production of cashews is concentrated along the north bank and west coast areas, although they can be grown in almost all parts of The Gambia.
- The west coast offers easy access to Banjul's port and international airport, while the north and south roads and navigable river ensure easy access from the rest of the country.

The Gambia's cashew community

- The Gambia is already home to a developed community of stakeholders in the cashew industry (including businesses, industry associations and representative groups). A few examples of these organisations are displayed below
- The presence of these groups demonstrates The Gambia's attractiveness and potential as a prime location in West Africa for the processing and export of cashew-related products.

EXAMPLES OF ORGANISATIONS:

Cashew Gam Company Ltd.	ComAfrique Ltd.	Ghatson Company Gambia Ltd.	Jawneh and Family
National Cashew Growers and Traders Corp	Gambia Farmers Platform	Federation of Gambia Cashew Farmers	International Relief & Development (IRD)

"Cashew production costs are relatively low and the high quality of the raw nut from this area has been well documented and acknowledged among cashew industry stakeholders."

IRD
Cashew Business Basics Booklet
2011





Fruit and Horticulture In the Gambia

- The Gambia offers the ideal environment for a variety of processing facilities in terms of market demand, production levels and potential, know-how and supportive government policy.
- A wealth of fruit and other horticultural products are grown in The Gambia, yet the country's processing and export potential remains untapped.
- A lack of juicing, canning, chilling, freezing, and other processing facilities mean that many products are either consumed locally during their short shelf life, exported raw, or even left to rot on the country's streets.
- The expanding tourism sector is also a source of growing demand for processed locally-produced fruit and other horticultural products:

The following provides a selection of Gambian fruit and other horticultural products that offer investment opportunities for processing activities:

Mangoes	Oranges	Tomatoes	Maize
Onions	Rice	Sesame	Groundnuts
Lemons	Cashews	Watermelons	Honey

Location: The Gambia's cashew community

The Gambia's few agri-processing facilities are currently found in the Western Region. Other parts of The Gambia can also offer suitable processing locations, given agricultural production takes place throughout the country

The west coast offers easy access to Banjul's port and international airport, while the north and south roads and navigable river ensure easy access from the rest of the country.





Fruit and Horticulture In the Gambia: The Gambia's agricultural and agriprocessing community

- ⇒ The Gambia is home to a community of relevant stakeholders for potential processing operations and a few examples of these organisations are displayed below. These groups include:
- Producers that can provide inputs into processing operations.
- Businesses involved in (or planning) food and drink processing (highlighted in light green)
- Supporting organisations (industry associations and representative groups).
- ⇒ The presence of these groups demonstrate The Gambia's attractiveness and potential as a prime location in West Africa for the processing of fruit and other horticultural products.

EXAMPLES OF ORGANISATIONS:

National Cashew Growers and Traders Corp	National Agricultural Research Institute	Gambia Farmers Platform	MAK Farm Foods	Gambia is Good (GiG)
Cashew Gam Company Ltd.	Ghatson Company Gambia Ltd.	Gambia Horticulture Enterprise	Gambia Groundnut Corporation	Julbrew

Investor testimonials

"I think we entered the [Gambian] market at a very exciting time, when government is trying to prioritise cum mechanise and make the agricultural sector more attractive."

> Momodou S Samateh Director of Administration New Nut Company

"Cashew production costs are relatively low and the high quality of the raw nut from this area has been well documented and acknowledged among cashew industry stakeholders.... Cashew processing has the potential to be a viable business."

> Cashew Business Basics Booklet 2011

"We are very optimistic about the growth of the country, and we expect to develop more projects. Really, I am impressed [...]The government is very helpful in terms of promoting investment and providing the environment conducive for business. It is one of the better countries in this regard."

Mohamed Nagaty Area Manager, West Africa M.A. Kharafi & Sons





Groundnut Processing

The Gambia's Groundnut Industry

- The Gambia offers the ideal environment for groundnut processing in terms of production levels, know-how and available skills .
- Groundnuts are grown throughout The Gambia and constitute one of the country's principal exports.

Current groundnut shelling capabilities

- The Gambia's groundnut shelling operations are concentrated in two key locations: – Denton Bridge (between Serrekunda and Banjul) – Kaur (western part of the North Bank)
- · Capabilities at the two sites are as follows:

SHELLING CAPACITY (TONNES PER DAY)			
DENTON BRIDGE KAUR			
Installed Capacity: 480 Achieved Capacity: 300	Installed Capacity: 720 Achieved Capacity: 200		

NUMBER OF EMPLOYEES

Permanent: 138

Seasonal: 85

Source: Access Gambia. Accessed: 15/2/13





By-products and processing materials

- Groundnuts are the base of a diverse set of products a recent report by the US Department of Agriculture's Foreign Agricultural Service stated it is possible to derive 63 derivatives products from raw peanut – a small selection of these are presented here
- The Gambia therefore offers important investment opportunities in groundnut processing activities that would enable value added products to be developed and sold at a premium
- Very little groundnut processing is currently done in the Gambia, and many current exports are sold as low-value products (e.g. birdfeed) - this presents an untapped area of potential investment

Roasted & salted peanuts	Groundnut oil	Peanut butter
Peanut flour	Soaps	Shampoos
Dyes	Fertilizer	Bioenergy from shells

Location

- The current production of groundnuts concentrated along the north bank and south bank areas, although they can be grown in almost all parts of The Gambia.
- The west coast offers easy access to Banjul's port and international airport, while the north and south roads and navigable river ensure easy access from the rest of the country.





Maize Processing for Poultry Feed in the Gambia

- With a government target to nearly double maize yield per hectare and a
 growing demand for poultry meat and eggs, The Gambia offers strong investment environment for the processing of maize.
- The Gambia currently only produces around 50% of its domestic cereals requirement and is heavily reliant on expensive imports.
- The Gambia has the potential to produce more maize less than 60% of the country's arable land resources is used.

Location

- Current production of maize is concentrated in the north bank region (Kerewan) although it can be grown in several locations throughout The Gambia.
- The west coast offers easy access to Banjul's port and international airport, while the north and south roads and navigable river ensure easy access from the rest of the country.

The Gambia Cereal Community

- The Gambia is already home to a developed community of stakeholders in the cereals sector, including maize. The community consists of businesses, industry associations and representative groups. A few examples of these organisations are displayed below.
- The presence of these groups demonstrates The Gambia's attractiveness and potential as a prime location in West Africa for the production and small-scale processing of maize for poultry feed.

Agribusiness Services & Producers' Association (ASPA)	Empass Farm Ltd.	ComAfrique Ltd.	MAK Farm Foods (M.A. Kharafi & Sons Co. Ltd).
National Agricultural Research Institute (NARI)	Gambia Farmers Platform	National Women Farmers Association (NAWFA)	Njawara Agricultural Training Centre (NATC)

"We are very optimistic about the growth of the country, and we expect to develop more projects. Really, I am impressed [...]The government is very helpful in terms of promoting investment and providing the environment conducive for business. It is one of the better countries in this regard."

Mohamed Nagaty Area Manager, West Africa M.A. Kharafi & Sons





Packaging Operations in the Gambia

- The Gambia produces a significant and diverse set of agricultural and horticultural products for domestic and international consumption, yet the country's export potential is far from reached.
- A lack of packaging and labelling facilities is partly responsible for hindering this potential .
- The Gambia is also heavily reliant on imports of agricultural products. Here, there is a limited number of suppliers and facilities to repackage bulk imports and redistribute within The Gambia and wider ECOWAS markets
- Imported packaging can consequently represent 50% of the price of the end product for sale.

What can be packaged and labelled?

There is an unfulfilled need for a vast range of agri-processing products to be packaged and labelled in The Gambia – whether domestic products for local consumption and exports, or bulk imports for repackaging and selling in The Gambia and other ECOWAS markets. Here are just a few examples of products:

Juices	Nuts	Seeds
Fruit & vegetables	Dried fruit	Fertilisers
Meat & fish	Rice	Pesticides





Location

- Boats with a draught of up to 6 metres can go as far as 300km up the River Gambia, while the north- and south-bank roads along the river ensure easy access throughout the country
- Goods can therefore easily be packaged, labelled and transported at various
 points throughout the country. Existing packaging operations are found in Serrekunda and the coastal region, although these are currently very limited.









The Gambia's agri-processing and packaging community

The Gambia is home to a developed community of agricultural, horticultural, fish and other FMCG businesses that require packaging and labelling supplies. There is currently a gap — and therefore potential market opportunity — in the supply of domestic packaging services, including cardboard, plastic and glass.

A few examples of organisations that require or could support domestic packaging operations are provided below.

The presence of organisations such as these demonstrates The Gambia's attractiveness and potential for investment in the manufacture and supply of packaging and labelling.

EXAMPLES OF ORGANISATIONS:

Food Processors Associa-	MAK Farm Foods	Gambia Horticultural En-
tion		terprises Ltd (GHE)
National Cashew Grow-	Gambia Farmers	Atlantic Seafood Compa-
ers and Traders Corp	Flatform	ny











Poultry Processing in The Gambia

The Gambia's Poultry Industry

- The Gambia offers the ideal environment for rearing and processing of poultry in terms of grazing land, climate, know-how and available skills.
- The Gambia is heavily reliant on poultry imports.
- There is strong demand for locally-processed chicken and other poultry products to supply the domestic and tourism market. This requires investment in abattoirs and cold storage facilities.
- This favourable investment environment is bolstered by political support –
 and an established target to increase the supply of livestock products to
 the tourism sector.

Locations

- The Western Region has the highest concentration of commercial and backyard chickens, although poultry can be reared in many parts of The Gambia.
- The west coast offers easy access to Banjul's port and international airport, while the north and south roads and navigable river ensure easy access from the rest of the country.

The Gambia's poultry community

- The Gambia is already home to a developed community of stakeholders in the poultry industry (including businesses, industry associations and representative groups) – a few examples of these organisations are displayed below
- The presence of these groups demonstrates The Gambia's attractiveness and potential as a prime location in West Africa for poultry processing. Examples of Organisations:

Gambia Livestock Marketing Agency	TeeFarms Company Ltd.	Lammeh Kunda Poultry Farm	Gambia Commercial Poultry Farmers Association
Poultry Processing Equipment	Empass Farm	Rue Chicken Ltd.	GreenGold Gambia Ltd.







Four Good Reasons to Choose The Gambia

1

STRONG DEMAND, PRODUCTION LEVELS AND POTENTIAL:

- One of West Africa's leaders in the Crop Production Index (World Bank)
- Increased production and exports of cashews and groundnuts
- Imported packaging up to 50% of the end product's sale price

2

COMPETITIVE INVESTMENT ENVIRONMENT:

- Best agricultural policy framework and the most competitive economy in West Africa (WEF 2012)
- West Africa's most efficient labour market (WEF 2012)
- Lower political risk than neighbouring countries (Maplecroft)

3

STRONG AND IMPROVING INFRASTRUCTURE:

- River Gambia easily accessible to ocean-going shipping
- Efficient port with competitive costs (fixed unit tariff system)
- New and upgrade projects underway, improving transport links with ECOWAS markets

4

ATTRACTIVE INCENTIVES, COMPETITIVE COSTS

- · Generous incentives for packaging and labelling operations
- Competitive costs
- Strong political support for packaging and labelling
- Comprehensive guidance and support from GIEPA



Export Agreements

- Groundnuts and other Gambian agricultural products can be exported at preferential duty rates and quota free to:
 - ECOWAS markets under the ECOWAS Trade Liberalization
 Scheme (ETLS)
 - EU market under the Everything But Arms (EBA) Initiative offered by the European Union
 - US market under the African Growth and Opportunity Act (AGOA)
- India, Brazil and South Korea under preferential duty rates for products from Least-Developed Countries (LDCs)











Availability of Incentives

- A host of incentives are available to investors in the groundnut production and processing sectors, provided certain criteria relating to investment value and job creation are met. These incentives include:
- 1. Tax Holiday: tax breaks on corporate and turnover tax, withholding tax on dividends and for a period of 5-8 years, depending on the project's location
- 2. Import Tax Incentives: Exemption from payment of import tax on direct inputs for the project (e.g. agricultural machinery)
- 3. Export Incentives: Exemptions / reductions on corporate and turnover tax, ex emption from Excise Duty and VAT on goods produced or imported within the Export Processing Zone (EPZ) for processing and export depending on proportion of goods exported.
 - No export tax on agricultural products

Operating Costs

- The Gambia has by far the most efficient labour market in West Africa and offers competitive costs in key areas such as agricultural labour.
- Preferential rates for key utilities such as energy and water are offered to operators in the agricultural sector.
- The cost of nut shipments from Banjul to key European ports are broadly in line with other ports in West Africa.





Government Policy Position

The Gambian Government recognizes the importance of private sector participation in the economy, both as an engine of growth and as a source of knowledge transfer. The Gambia National Agricultural Investment Programme (GNAIP) 2011-2015 is the national strategic framework for accelerated growth, poverty reduction as well as food, nutrition and income security

- As part of the Government's efforts to promote industrial development, it is currently implementing a UNIDO Country Programme that includes a focus on the groundnut sector
- The Government also plans to:
 - Increase the number of accredited laboratories supported by the EUfunded West African Quality Programme
 - Establish the Gambia Food Safety and Quality Agency (GFSQA), following the passing of the GFSQA Act in 2011
- The Ministry of Trade, Regional Integration and Employment (MOTIE) has recently finalized a Quality Assurance Framework for groundnuts





A Helping Hand—Every Step of The Way

- The Gambia Investment and Export Promotion Agency (GIEPA) is the Government Agency mandated to support companies with their investment, business and export development as well as support to MSMEs.
- From the initial provision of information right through to supporting the establishment, growth and development of an investment project, GIEPA is your supporting partner for doing business in The Gambia every step of the way.
- Here are just a few of the ways in which GIEPA can support your business:

Provide all businessrelated information to
current and potential
investors

Provide advisory
services and
training to
exporters

Serve as the link
between investors
and authorities

Provide assistance to companies once they've
started operations

Help to identity
joint
venture partners

Provide assistance to companies once they've
started operations
on incentives





Reference

- 1. GIEPA Regulations.
- 2. GNAIP Agriculture Investment Plan 2011-2015.
- 3. World Economic Forum Global Competitiveness Report 2012-13.
- 3. Program for Accelerated Growth and Employment 2012–15.
- 4. GIEPA Investment Guide 2012
- MF World Economic Outlook.
- 6. Maplecroft Political Risk 2012.
- 7. Ministry of Trade, Industry, Regional Integration and Employment.
- 8. UN Commodity Trade Statistics Database.
- 9. GIEPA Agriculture Investment Brochure 2012.
- 10. Gambia Bureau of Statistics (GBOS) .
- 11.USDA Foreign Agricultural Service report: Revitalization of the Groundnut Sector in West Africa.
- 12. Gambia Ports Authority. Interviewed.
- 13.GIEPA Investment Guide.
- 14. The Gambia Trade Policy.
- 15. World Economic Forum Global Competitiveness.
- 16. Program for Accelerated Growth and Employment.
- 17. Ministry of Trade, Industry, Regional Integration and Employment: Summary of the Agriculture and Natural Resources Policy.
- 18. GNAIP Agriculture Investment Plan.





